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5 **Conservation front lines need experienced troops: the role of a**
6 **scientific trust in a changing world**7
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65 **Abstract** – The active participation of scientific trusts, including CISO (Centro Italiano Studi Ornitologici), in applied
66 conservation actions plays a crucial role in addressing the challenges faced by natural and semi-natural landscapes,
67 which are increasingly impacted by improper land-use and land-cover. This is particularly true for those landscapes
68 where Large Infrastructures and Big Events (LIBEs) are planned. In these circumstances, researchers, professionals,
69 and environmentalists typically express their concerns on the impacts of LIBEs through mediatic campaigns, often
70 highlighting the ecological importance of vulnerable areas. These actions form the first, useful level of engagement in
71 conservation. However, we advocate for a more proactive role of scientific trusts, which should entail forming task
72 forces of conservation experts and providing scientific support in management decisions when LIBEs are being
73 considered. In our opinion, scientists should locally produce original field studies by using effective sampling designs
74 such as Before-After-Control-Impact surveys. We highlight that such a targeted level of action may support the public
75 agencies when authorizing (or not) LIBEs, by providing evidence-based information about the ecological value of the
76 target area and the potential impacts of LIBEs on ecosystem functions and local biodiversity. The aim is to avoid
77 emotion-based social media loops, conflicts, and polarizations in the discussions about the ecological impacts of LIBEs.

78

79 **Keywords:** Large Infrastructures, Big Events, Task Force, Environmental Impact Assessment, Biodiversity Conservation.

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81 **LARGE INFRASTRUCTURES AND BIG EVENTS AS UNSUSTAINABLE LANDSCAPE POLICIES**

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83 Natural and semi-natural habitats are increasingly affected by anthropogenic activities, which often result in
84 unsustainable land-use policies (Bajocco et al. 2012). In recent years, new EU incentives have created opportunities to
85 open construction sites for new infrastructures in many areas that are ecologically important (Benvenuti & Marangoni
86 1999, Sergi et al. 2020). Although large works and infrastructures must be subjected to Environmental Impact
87 Assessment procedures, a large part of them, not falling within the categories indicated by the Directive, do not
88 require this type of *a-priori* evaluation (European Union, 2011). Similarly, Big Events (e.g., outdoor concerts) have
89 increased, often with natural ecosystems as a setting (Luoma 2018) and this pattern has been enhanced by the post-
90 Covid2019 'hunger for nature' (Battisti 2021a). In Italy, recent examples of important habitats potentially in danger for
91 proposed Large Infrastructures and Big Events (hereafter, LIBEs) are the heathlands in Lombardy threatened by
92 Malpensa airport expansion [1], coastal dune systems threatened by outdoor mass musical events (Andriolo et al.
93 2022, Battisti 2024), alpine meadows, lakes and glaciers because of Olympic Games and ski infrastructures (Rolando et
94 al. 2007; Brambilla et al. 2016; [2]), marine environments and mountain ridges impacted by electric power lines
95 (Rubolini et al. 2005). Impacts of these actions and events may affect ecosystems and species (e.g., Cole & Landres
96 1996). Moreover, when different LIBEs co-occur, it is possible that a 'cumulative' or synergistic impact may emerge,
97 disrupting structure and functions of ecosystems at multiple levels (Côté et al. 2016). Because of the growing number
98 and size of LIBEs, their environmental effects have become more tangible, and the importance of sustainability
99 awareness has thus increased (Cavagnaro et al. 2012).

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101 **THE RESPONSE OF CITIZENS AND ENVIRONMENTALIST GROUPS**

102

103 When LIBEs are planned, local conservation and environmentalist groups have the right to express their concerns and
104 often end up opposing LIBEs through public demonstrations and communication via mass and social media. These
105 actions constitute an important part of the decision process about LIBEs, yet local groups often lack systematic and
106 reliable data collected in the areas where LIBEs have been planned, which would be critical to support with scientific
107 evidence the concerns about the ecological damages the LIBEs can cause. This gap constitutes a significant area for
108 improvement in the ability of local groups to support their actions against potentially impacting projects. Indeed, the
109 lack of solid evidence can undermine the possibility for such conservation and environmentalist groups to effectively
110 contribute to the listing of the pros and cons of a proposed new LIBE project. This can trigger conflicts, polarizations,

111 and vicious cycles in social media, with the emergence of prejudices towards the ‘environmentalists’ and other
112 cognitive, emotion-based biases (Catalano et al. 2018). In these contexts, dynamics related to the human dimension
113 can emerge, often shifting the attention from the real problem (i.e., the impact of LIBEs on ecosystems) towards
114 aggressive and ideological conflicts between social actors (e.g., Dansero et al. 2012, Voegeli & Finger 2021, Byun &
115 Leopkey 2022).

116

117 **THE ROLE OF CISO AS SCIENTIFIC TRUST**

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119 Scientific trusts, such as CISO (Centro Italiano Studi Ornitologici [3]) can play an important role in moving forward from
120 opinion-based conflicts among social actors by providing objective and robust scientific evidence derived from original
121 field studies conducted on the areas where LIBEs have been proposed, or after LIBEs have been already carried out. In
122 many cases, CISO has expressed its concerns during scientific conferences, and through social media and websites,
123 highlighting the ecological value of important natural or semi-natural sites (e.g., [4] and [5]). These types of
124 communications - which can be considered as a first, basic level of action when LIBEs have been proposed - can be
125 used by public agencies (e.g., regional administrations) to issue (or not) the authorization, supported by science-based
126 reports.

127 Here, we propose an additional level of action (conceptual framework in Fig. 1). We advocate for scientists to
128 adopt a more operational and proactive approach by forming task forces of conservation experts, carrying out robust
129 field studies and data collection on sensitive environmental components in the areas where LIBEs have been
130 proposed. This further level of action can be crucial, especially since LIBE proposals are often communicated well in
131 advance, thus presenting a scientific opportunity to plan field surveys using site-based designs, methods, and
132 protocols. Conservation-experts task forces can thus obtain site-specific results that are tailored to each conservation
133 issue according to the local environmental constraints and available resources.

134

135 **THE BACI APPROACH**

136

137 As a general framework of proactive actions, we propose to adopt BACI (Before-After-Control-Impact) data collection
138 protocols (Green 1979; for birds: e.g., Vanermen et al. 2015, Bernardino et al. 2018). This sampling design is widely
139 used to investigate environmental impacts on biodiversity (using univariate metrics at the population or community
140 level). The principle is that an anthropogenic disturbance in the “impact” (I) location will cause a different pattern of
141 change from before (B) to after (A) the disturbance compared with natural dynamics in the control (C) location
142 (Underwood 1992). Including “control” sites, i.e., ecologically comparable areas free from the impact under study, is
143 pivotal to enhance the robustness of the conclusions as it allows inferring the causal relationship between the
144 observed ecological changes and the impacts arising from LIBEs (Underwood 1992). Hence, thanks to the robust
145 sampling protocol, the data collected within a BACI framework provide robust results also in the “before” phase (i.e.
146 before the impact has occurred, see e.g., Williams et al. 2011, Battisti 2024), and can therefore be useful for public
147 agencies, which should eventually evaluate and — when necessary — authorize (or not) the LIBE (e.g., using
148 Environmental Impact Assessments and similar evidence-based procedures).

149 The BACI approach facilitates the acquisition of robust data, thanks to the incorporation of essential sampling
150 requirements such as replication, data independence, protocol standardization, and spatial-temporal
151 representativeness (Sutherland 2006). Hence, data collected within a BACI framework offer an incredible opportunity
152 to provide reliable results (e.g., Williams et al. 2011, Battisti 2024) that are, ultimately, useful for public agencies,
153 which should eventually evaluate and — when necessary — authorize (or not) the LIBEs (e.g., using Environmental
154 Impact Assessments and similar evidence-based procedures).

155 The data collected with BACI protocols can also play a crucial role in the early identification and implementation
156 of appropriate mitigation strategies and compensation measures during the decision-making process, thus before a
157 LIBE has even occurred (when any action may no longer be effective (Venton et al. 2019)). Indeed, public agencies
158 often initiate authorization procedures such as, for example, the Environmental Impact Assessments and the
159 Incidence Assessments (VINCA) in Natura2000 sites, based on data sourced from local “grey” literature, anecdotal
160 information, or, seldomly, by consulting available Citizen Science platforms such as Ornitho.it, iNaturalist.org, and
161 eBird.org, but data collection after the event is often disregarded. In addition, although these platforms are valuable
162 for analysing spatial patterns and temporal trends on a large scale (Guariento et al. 2019), they may lack the precision
163 needed at the local scale (Isaac et al. 2014). Conversely, the implementation of BACI field sampling carried out by
164 experts could evaluate the possible impacts of the LIBEs (Serrano et al. 2020). Ultimately, we advocate public agencies
165 to request mandatory BACI protocols for LIBEs, especially when they are going to potentially impact habitats of
166 particular concern.

167 Last but not least, the same line of reasoning proposed for LIBEs could be applied to restoration or management
168 interventions and practices aimed to act with a positive impact on species and ecosystems. Also in these contexts, the
169 BACI approach would provide the strongest proof of their (un)effectiveness for a target group, promoting informed
170 and transparent decisions (Bro et al. 2004, Armstrong 2017, Battisti & Marini 2018, Stephens et al. 2021, Brambilla &
171 Gatti 2022).

172

173 CONCLUSIONS

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175 In a dynamically changing world, experts from scientific trusts should seek the opportunity to gather evidence of
176 anthropogenic impacts (e.g., LIBE-induced). This must be accompanied by suitable and targeted methods aiming at
177 contributing to the progress of nature conservation as an applied science discipline (Primack & Boitani 2013). Finally,
178 such a framework represents an opportunity for academic students to get their hands dirty in conservation and
179 applied ecology (i.e. Master's or PhD theses; Battisti 2021b).

180 It is time for scientists to improve their operationally pro-active engagement and for institutions to embrace
181 science during decision processes (Wright et al. 2020), making a difference in the 'real world' (Reed et al. 2018). Such
182 paradigm change can therefore overcome social media loops, cognitive biases, emotional conflicts, and polarizations,
183 providing strong evidence in the conservation front lines. With this position note, CISO embraces this approach, urging
184 all biologists (and not only ornithologists) to identify and, most importantly, act on the conservation front lines.

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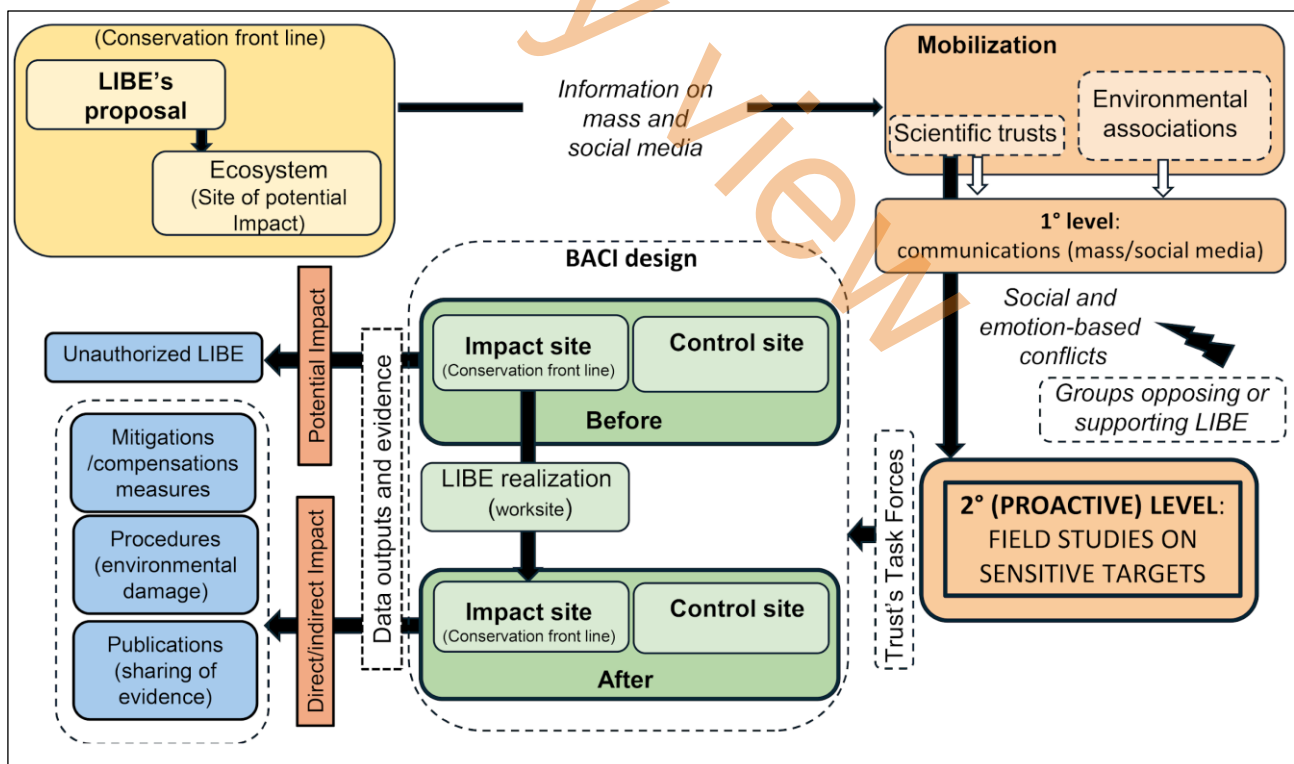
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299 **Figure 1.** Conceptual framework showcasing a causal chain starting from the proposal of a LIBE project in a site of
 300 ecological interest (the conservation front line). After the mobilization phase, two levels of action are reported. While
 301 the first level (communications through mass/social media) can be exposed to emotional-based conflicts (among pros
 302 and cons of the LIBEs), a second proactive level should include a task force of experts initiating BACI sampling designs,
 303 so as to obtain evidence to be made available to public agencies. The black arrows indicate the chain of events. Based
 304 on this evidence, public agencies will be able to authorize the LIBEs, suggesting appropriate compensation/mitigation
 305 measures or, in the case of significant evidence of impact, denying the authorization.
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